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January 2022

Dear Fellow Investor,

This is the fourth annual letter to owners of the Fundsmith Sustainable Equity Fund ('Fund').

The table below shows performance figures for the last calendar year and the cumulative and annualised performance since inception on 1st November 2017 and various comparators.

% Total Return	1 st Jan to 31 st Dec 2021	Inception to 31 st Dec 2021 Cumulative	Annualised	Sharpe ratio ⁵	Sortino ratio ⁵
Fundsmith Sustainable Equity Fund ¹	+23.2	+88.8	+16.5	1.07	0.91
Equities ²	+22.9	+67.1	+13.1	0.71	0.66
UK Bonds ³	-4.5	+6.1	+1.4	n/a	n/a
Cash ⁴	+0.1	+2.0	+0.5	n/a	n/a

The Fund is not managed with reference to any benchmark, the above comparators are provided for information purposes only.

¹ I Class Accumulation shares, net of fees, priced at noon UK time, source: Bloomberg

² MSCI World Index, £ net, priced at US market close, source: Bloomberg

³ Bloomberg/Barclays Bond Indices UK Gov. 5–10 year, source: Bloomberg

⁴ £ Interest Rate, source: Bloomberg

⁵ Sharpe & Sortino ratios are since inception to 31.12.21, 1.5% risk free rate, source: Financial Express Analytics

The table shows the performance of the I Class Accumulation shares which rose by +23.2% in 2021 and compares with a rise of +22.9% for the MSCI World Index in sterling with dividends reinvested. The Fund therefore outperformed this comparator in 2021.

However, I realise that many or indeed most of our investors do not use these as natural comparators for their investments. Those of you who are based in the UK may look to the FTSE 100 Index ('FTSE 100') as the yardstick for measuring your investments and may hold funds which are benchmarked to this index and often hug it. The

FTSE 100 delivered a total return of +18.4% in 2021 so our Fund outperformed this by a margin of 4.8 percentage points.

For the year the top five contributors to the Fund's performance were:

Intuit	+3.1%
Microsoft	+2.6%
Waters	+2.5%
Novo Nordisk	+2.2%
Zoetis	+2.0%

Intuit and Microsoft make their fourth consecutive appearance on this list. Someone once said that no one ever got poor by taking profits. This may be true but I doubt they got very rich by this approach either, as I've observed before. We continue to pursue a policy of trying to run our winners.

The bottom five were:

Amadeus	-0.3%
PayPal	-0.3%
Unilever	-0.3%
Kone	-0.2%
Colgate-Palmolive	0.0%

Amadeus is clearly still suffering from the effects of the pandemic on travel which is hardly surprising given that airline reservations are its largest business segment. However, we remain convinced that Amadeus will both survive this downturn and emerge in a stronger market position.

PayPal's performance last year was a clear exception to the benefits of running winners. The shares performed poorly amid concerns that its ambitions to construct a 'super app' to drive users to its payment systems might involve some value destruction, brought home by its apparent interest in acquiring social media operator Pinterest. We may be wrong but we would prefer if PayPal stuck to its knitting.

Unilever seems to be labouring under the weight of a management which is obsessed with publicly displaying sustainability credentials at the expense of focusing on the fundamentals of the business. The most obvious manifestation of this is the public spat it has become embroiled in over the refusal to supply Ben & Jerry's ice cream in the West Bank. However, we think there are far more ludicrous examples which illustrate the problem. A company which feels it has to define the purpose of Hellmann's mayonnaise has in our view clearly lost the plot. The Hellmann's brand has existed since 1913 so we would guess that by now consumers have figured out its purpose (spoiler

alert — salads and sandwiches). Although Unilever had by far the worst performance of our consumer staples stocks during the pandemic we continue to hold the shares because we think that its strong brands and distribution will triumph in the end.

Kone was affected by the travails of the Chinese construction sector which represents its largest market.

Colgate-Palmolive struggled to perform despite decent recent figures. The comparison with a strong 2020 may have been a handicap.

We sold our stakes in Intertek, Marriott and Becton Dickinson and purchased a stake in Home Depot and an as yet undisclosed position during the year.

We continue to apply a simple three step investment strategy:

- Buy good companies
- Don't overpay
- Do nothing

I will review how we are doing against each of those in turn.

As usual we seek to give some insight into the first and most important of these — whether we own good companies — by giving you the following table which shows what Fundsmith would be like if instead of being a fund it was a company and accounted for the stakes which it owns in the portfolio on a 'look-through' basis, and compares this with the market, in this case the FTSE 100 and the S&P 500. This shows you how the portfolio compares with the major indices and how it has evolved over time.

Year ended	Fundsmith Sustainable Equity Fund Portfolio					S&P 500	FTSE 100
	2017	2018	2019	2020	2021	2021	2021
ROCE	28%	29%	29%	23%	28%	16%	14%
Gross margin	63%	65%	65%	61%	61%	45%	45%
Operating margin	26%	28%	26%	21%	25%	17%	15%
Cash conversion	102%	95%	99%	102%	97%	106%	124%
Interest cover	17x	17x	17x	16x	20x	9x	8x

Source: Fundsmith LLP/Bloomberg. ROCE, Gross Margin, Operating Profit Margin and Cash Conversion are the weighted mean of the underlying companies invested in by the Fundsmith Sustainable Equity Fund and mean for the FTSE 100 and S&P 500 Indices. The FTSE 100 and S&P 500 numbers exclude financial stocks. Interest Cover is median. 2017-2019 ratios are based on last reported fiscal year accounts as at 31st December and for 2020 onwards are Trailing Twelve Months and as defined by Bloomberg. Cash Conversion compares Free Cash Flow per Share with Net Income per Share. Percentage change is not calculated if the TTM period contains a net loss.

Returns on capital and profit margins were higher in the portfolio companies in 2021 recovering from the downturn in 2020.

As a group our stocks still have excellent returns, profit margins and cash generation even in poor economic conditions. As you can see the same cannot be said for the major indices — with the exception of their current cash conversion which I suspect is a temporary phenomenon — if you can't get the stock you need because of supply chain problems, cash tied up in working capital is likely to be low. It's also worth remembering that the index numbers have the benefit of including our good companies.

The average year of foundation of our portfolio companies at the year-end was 1933. They are just under 90 years old collectively.

Consistently high returns on capital are one sign we look for when seeking companies to invest in. Another is a source of growth — high returns are not much use if the business is not able to grow and deploy more capital at these high rates. So how did our companies fare in that respect in 2021? The weighted average free cash flow (the cash the companies generate after paying for everything except the dividend, and our preferred measure) grew by 13% in 2021.

The second leg of our strategy is to employ negative Environmental, Social and Governance ('ESG') screening (not investing in high ESG risk sectors such as aerospace and defence, brewers, distillers and vintners, casinos and gaming, gas and electric utilities, metals and mining, oil, gas and consumable fuels, pornography and tobacco).

We then screen for sustainability in the widest sense, taking account of the company's handling of ESG risks and opportunities and their policies and practices regarding research and development, new product innovation, dividend payments, and the adequacy and productivity of capital investment.

One of the key metrics we use to assess ESG risk is RepRisk's RepRisk Index (RRI), which provides a measure of the current reputational risk for each company based on ESG factors and current "hot topics". At the end of December 2021, the weighted average RepRisk indicator for our portfolio was 30.7, higher than the 25.8 it was at the start of the year and also slightly higher than the MSCI World's weighted average of 29.2.

The increase in the portfolio's RepRisk Index score was due to the two new positions added during the year having significantly higher RRI scores compared to the positions sold. The two new positions, Home Depot and an undisclosed position, had RRI scores of 49 and 58 respectively, considerably higher than Intertek's score of 13 at the end of last year. Despite these companies having higher scores we do not think it is an indication of a significant increase in the risk from

sustainability factors. Rather, it results from the size and consumer-facing nature of the companies, both factors that influence RepRisk's scoring system.

Procter & Gamble (P&G) saw a significant RRI increase over the last year, rising from 30 in December 2020 to 57 in December 2021. This rise was due to numerous articles accusing P&G, among other companies, of contributing to deforestation through its use of palm oil. This issue would require an entire letter to discuss properly. We don't take this RRI increase as being an indication that the company is failing to mitigate the risks regarding palm oil sourcing.

At the end of 2021, the four companies with the highest RepRisk Index scores were:

Johnson & Johnson	67
Undisclosed Position	58
Procter & Gamble	57
Starbucks	54

Johnson & Johnson remains at the top due to its continuing involvement in various legal disputes, as discussed in more detail in the 2019 annual letter. P&G's new entry has been discussed above. The large increase is more likely a reflection that its RRI has been low for a couple of years, so any negative news about the company significantly increases its score. The final company in the top four is Starbucks. The company's score increased during the last couple of months of 2021, from its 2020 score of 38, due to perceived efforts to suppress workers unionising in the US. This is not something that we think will affect the company's ability to generate long-term, sustainable returns.

At the end of 2021, the four companies with the lowest RepRisk Index scores were:

IDEXX	0
Waters	0
ADP	15
Church & Dwight	15

IDEXX, Waters, and Church & Dwight (undisclosed last year), remain on the list from 2020. The only new addition is ADP, a payroll services provider, replacing Kone, which, after many years of having a RepRisk of 0, was criticised this year when one of its escalators malfunctioned.

We use the RepRisk Index scores in two different ways – first to capture any coverage regarding the companies in the Fund's

investable universe we may have missed in our routine research, and second as a proxy for the absolute negative impacts a company has, particularly on society. While environmental impacts are relatively easy to quantify (e.g. greenhouse gas emissions), assess, aggregate and compare for and between companies, impacts on society are often qualitative and therefore much harder to objectively assess, compare between companies or aggregate across a portfolio. Hence, we use the RRI as a proxy for these negative impacts. Although it isn't perfect, it gives us a framework to compare non-quantitative impacts between the companies in our investable universe.

As many of you will be aware, the UK, more specifically Scotland, played host to the 2021 United Nations Climate Change Conference, or COP26. COP26 was the 26th Conference of the Parties to the United Nations Framework Convention on Climate Change (UNFCCC), the 3rd meeting of the parties to the 2015 Paris Agreement, and the 16th meeting of the parties to the Kyoto Protocol. The conference was the first since COP21 where there was a genuine expectation that the countries involved would make enhanced commitments towards the mitigation of climate change, specifically committing to phasing out coal power from their energy mix. However, late interventions from India and China weakened a move to end coal power and fossil fuel subsidies and the conference ended with the adoption of a less stringent resolution than anticipated, with the parties committing to “phase down” the use of coal rather than phasing it out. Alongside the commitment to phasing down coal, more climate finance for developing countries to mitigate climate risks was promised.

We thought the 2021 Annual Letter, covering the year that hosted COP26, presented a good opportunity to share a closer look at the Fundsmith Sustainable Equity Fund (FSEF) portfolio's carbon emissions, and how some of the companies in the portfolio are reducing them. However, first a little bit on some of the nuance in how carbon dioxide emissions are measured.

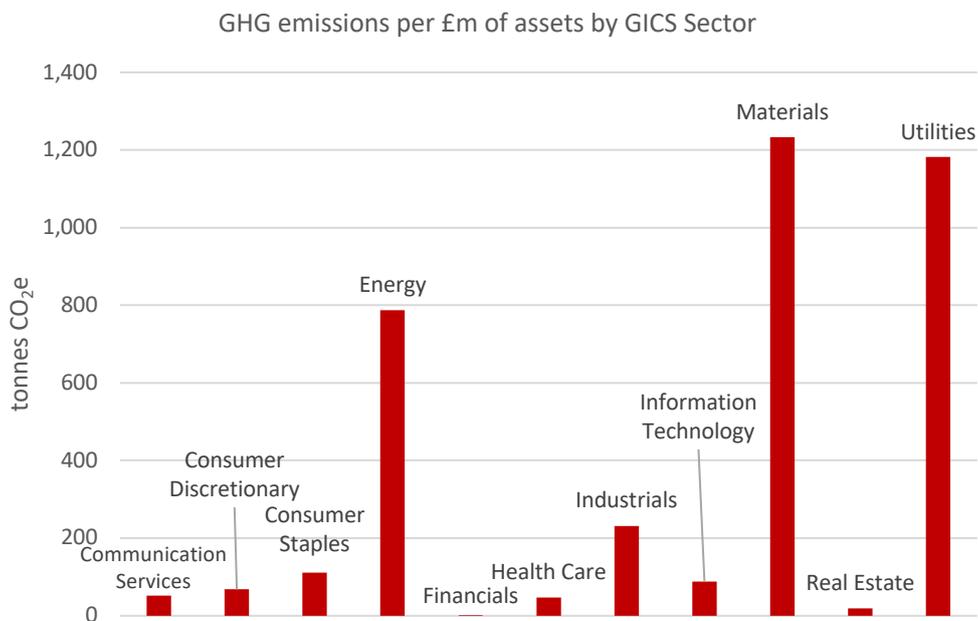
The emissions we measure are scope 1 and 2 greenhouse gas emissions in tonnes of carbon dioxide equivalent (CO₂e). The “equivalent” component accounts for the varying influences different greenhouse gases have on the climate, or their Global Warming Potential (GWP). For example, a tonne of methane has 21x the GWP than a tonne of carbon dioxide over 100 years, or 56x over 20 years. Scope 1 emissions are those directly from a company's own operations, such as operating a factory, while scope 2 are indirect emissions through the purchase of electricity. Scope 2 emissions are complicated as different companies use different methodologies to calculate their emissions, some opt to use a location-based approach, and others a market-based method. Simply put, location-

based emissions give gross emissions while market-based give net emissions, accounting for the use of offsets.

There are also scope 3 emissions, which are generated by a company’s supply chain (upstream) and the customer’s usage and disposal of the product (downstream). We don’t include these because very few companies are currently in a position to accurately report their total scope 3 emissions and the methodologies used between companies are not consistent, although they are gradually improving.

At Fundsmith, we mainly invest in companies operating in the consumer staples, healthcare, and IT sectors which, as the chart below shows, have significantly lower emissions compared to those we have chosen to exclude.

Average CO₂e emissions by GICS Industry



Source: Fundsmith, Bloomberg

Using company reported emissions taken from Bloomberg (some report location-based and others market-based); the weighted average emissions for the Fundsmith Sustainable Equity Fund (FSEF) are 1.2m tonnes of CO₂e per year. This is unsurprisingly significantly lower than the MSCI World Index’s weighted average of 4.6m tonnes and the S&P 500’s of 5.5m tonnes. We estimate emissions for those that do not report in both the fund and the indexes using our in-house estimation engine, based on emissions of comparable companies that do report and the size of the company. In our view, a better assessment is made by looking at a company’s emissions intensity, i.e. how much you ‘get’ for a given level of emissions, whether that be number of widgets, revenue, or in our

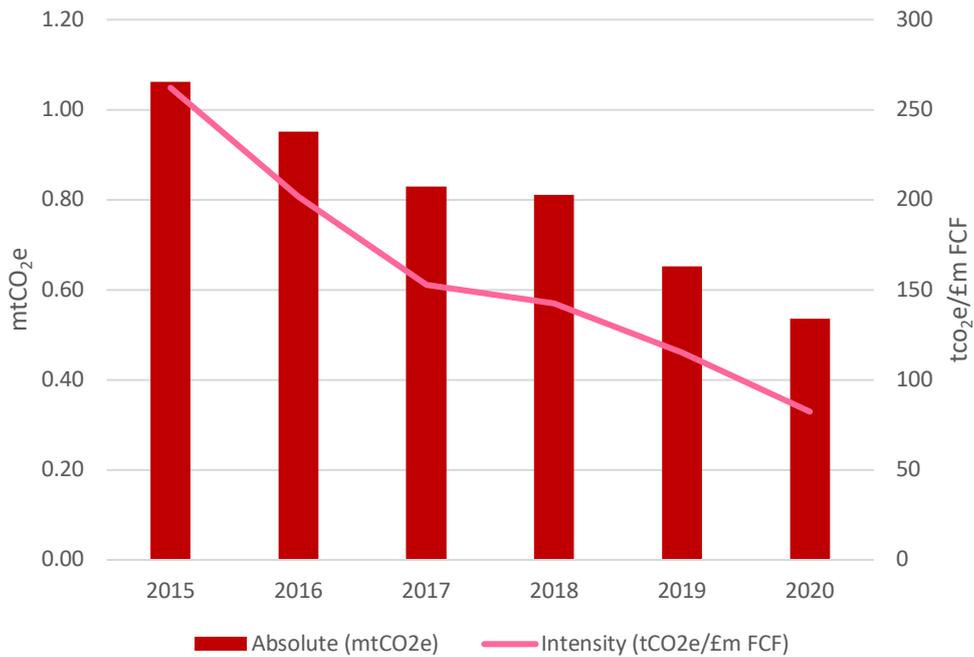
case free cash flow. We use free cash flow (FCF) as this represents the cash a business has left over after it has met all of its commitments, including expansion plans. Using this measure, FSEF produces 106 metric tonnes of CO_{2e} per £m of FCF, the MSCI World 508 tonnes, and the S&P 500 485 tonnes – hardly surprising given the highly FCF-generating nature of the companies we invest in.

Whilst having a portfolio of companies that are less exposed to the long-term risks of climate change is a good starting point, it is also important that these companies are working to mitigate this risk by reducing their emissions. Ideally, this would be on an absolute basis rather than intensity and where any reductions through carbon offsets are those that add incremental new renewable energy, rather than just buying carbon credits. We also expect to see companies establish a plan to reach net zero emissions in the near future, preferably assured by an organisation such as the Science Based Targets initiative (SBTi).

While COP26 largely failed to generate much in terms of national level commitments to carbon reduction, the chart below shows that from 2015 to 2020 the current Fundsmith Sustainable Equity Fund portfolio reduced its weighted average emissions by over 500m tonnes of CO_{2e}. By intensity it has fallen by even more, from 262 tonnes per £m of FCF in 2015 to 82m tonnes in 2020. Over the 5 years, absolute emissions have fallen by 49% and intensity by 69%, pushed higher as the free cash flow generation by the portfolio companies almost doubled over the same period.

The chart below uses the latest data reported to the CDP by the companies owned in the portfolio, rather than the self-published emissions data used in the earlier calculation. We do this to access the net (market-based) scope 2 emissions of FSEF's companies and as all the data is from the CDP, we can be confident of its consistency. As we are only using net emissions, the weighted average emissions are lower than the earlier figure, which included those companies opting to report a gross (location-based) measure.

FSEF Absolute Emissions & Emissions Intensity



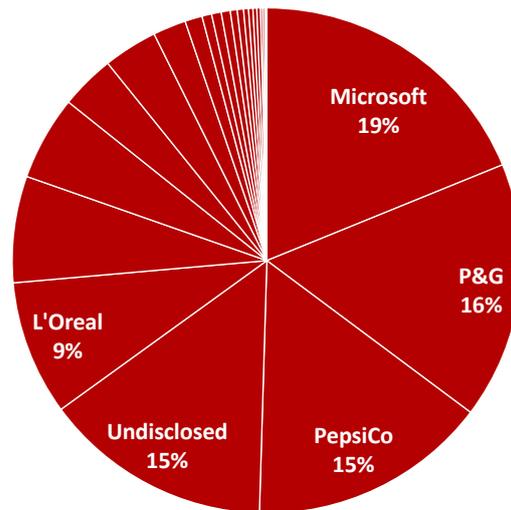
Source: CDP Climate Change reports 2020 & 2021

Again, the direction of the graph does not surprise us. FSEF invests in large consumer facing companies that, on average, have operated for almost one hundred years and have ambitions to remain in business for hundreds more. As part of these ambitions, these companies are continually looking to reduce the wider impacts they have, not only because this is increasingly what consumers expect from the companies that make the products they buy, but also because it reduces a company's risk of future disruptions from climate-related events and increasing raw material costs.

For example, McCormick's five iconic ingredients, vanilla, oregano, cinnamon, red pepper, and black pepper, are all grown in parts of the world that are particularly exposed to the risks of climate change. Reducing the company's contribution to climate change, managing the risk of disruptions to their supply chain, and attempting to deal with farmers directly are all parts of effective long-term planning and capital allocation.

The chart below shows how the 1.2m tonnes of greenhouse gas emissions are broken down across the portfolio. Just under 75% of the portfolio's emissions come from just five companies: Microsoft, P&G, PepsiCo, an undisclosed position, and L'Oréal. The following will look at the emissions of the three large contributors, Microsoft, P&G, and PepsiCo, and what they are doing to reduce them.

Distribution of FSEF Weighted Average CO₂e Emissions



Source: Fundsmith Research

Microsoft's contribution to the above is based on its gross (location-based) emissions. Its net emissions are substantially lower as the company currently offsets more than it generates.

By 2050 the company is aiming to go beyond net zero and offset all of its historic carbon emissions, i.e. all the carbon it has generated since it started in 1975. To reduce emission without relying on offsets, the company initiated an internal carbon tax in 2020 (including scope 3 emissions) so that the wider impacts of any project they undertake are integrated into the cost and returns. Microsoft also launched a \$1bn fund to support carbon reduction and removal technologies and as part of this invested in a CO₂ removal machine in Iceland. The machine draws CO₂ from the air and injects it into the ground where it is mineralised, permanently removing it from the atmosphere. The company have also pursued smaller and more incremental ways to reduce their emissions, for example through the development of a new low-power mode for the new Xbox consoles, reducing stand-by energy consumption by 13W.

Where Microsoft does use offsets, they use them in a good way. Rather than simply buying offsets on the open market, they have strict criteria for the efficacy of the offsets; the market is currently unregulated and not all offsets are equal in their effectiveness. Their current approach is for a nature-based focus on the *removal* of carbon rather than *avoidance*, saying that they prefer to invest in someone actually reducing the amount of carbon in the atmosphere, rather than paying someone not to emit.

PepsiCo has a larger challenge in reducing its carbon emissions as the business was built from a series of merges and acquisitions over the last 60 years. The result means it owns a significant number of

old factories that are difficult to retrofit with carbon reduction technologies. Despite this, the company is targeting a 75% reduction in scope 1 & 2 emissions and a 40% reduction in scope 3 emissions by 2030. PepsiCo produces Lays and Walkers crisps and a lot of its emissions come from the agricultural sources, particularly fertiliser production, associated with this. To reduce these emissions, Walkers now use recycled potato peels as fertilizer, reducing the emissions from growing potatoes by 70%. They also encourage farmers to plant cover crops on out-of-rotation fields, storing more carbon in the soil. The company estimates that this reduces the average emissions of participating farms by 38%.

Between 2018 and 2020, Procter & Gamble reduced its CO₂e emissions on an absolute and intensity basis by 41% and 52% respectively. They have also committed to reaching net zero across scope 1, 2 and 3 by 2040, cutting emissions as much as possible and offsetting any that can't be entirely eliminated. These targets are approved by the SBTi, meaning they have to provide evidence of how they are planning to reach them. Since they started the program in 2010, the company's direct emissions have fallen by 52%.

One of P&G's biggest brands, Tide, has made significant progress in reducing its greenhouse gas emissions, seeing a 75% decrease over the last decade. Tide have been innovative to achieve this reduction, seeing large progress through innovation in low temperature washing products; they have removed 15m tonnes of CO₂ from their scope 3 emissions by encouraging customers to wash at lower temperatures. Tide are now collaborating with a carbon capture company named Twelve to use captured carbon in the generation of the surfactants used in laundry products.

Overall, 78% of the FSEF portfolio has already made a commitment to reach net zero, with the remaining being companies where climate change is less of a material risk to their business. Further, 61% of the portfolio is Paris Agreement aligned, which means their plans are consistent with limiting the increase in global temperatures to 2°C compared to the pre-industrial period. Additionally, 57% of the portfolio have gone even further and are 1.5°C aligned. Roughly, 20% of listed companies in G7 indices are aligned with the Paris Agreement¹.

This explains why we are comfortable that the companies we own in FSEF have and continue to reduce their emissions and exposure to the risks associated with climate change. They haven't been doing this to keep Greta Thunberg happy, or because they feel a burgeoning moral duty to do some good for the world. They have

¹ <https://sciencebasedtargets.org/news/g7-stock-indexes-science-based-targets>

done this because it is a sensible strategy to mitigate future risks and reduce the negative impacts they have, making their products more attractive in a future where carbon costs are implicitly (or likely explicitly) added to a company's costs. This long-term capital allocation and planning is what we look for in the companies in which we invest.

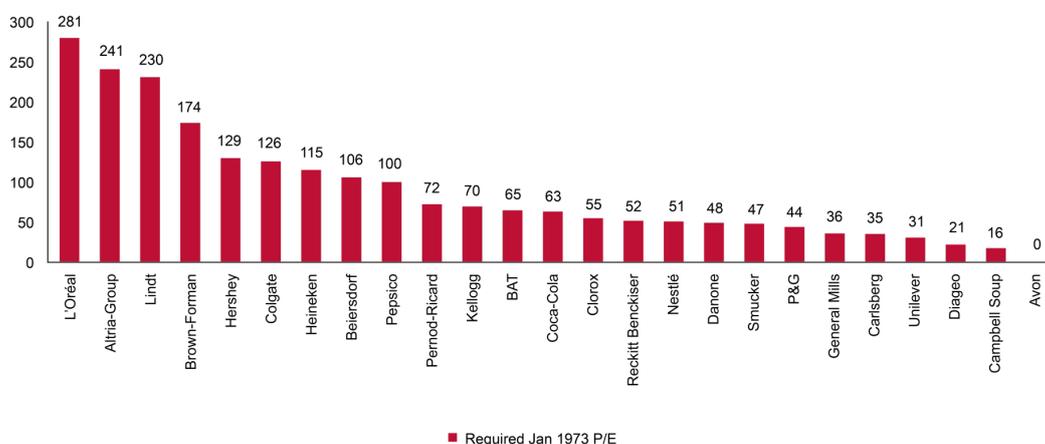
The third step of our strategy is: Don't overpay. The weighted average free cash flow ('FCF') yield (the free cash flow generated as a percentage of the market value) of the portfolio at the outset of the year was 2.9% and ended it at 2.7%.

The year-end median FCF yield on the S&P 500 was 3.6%. The year-end median FCF yield on the FTSE 100 was 5.4%.

Our portfolio consists of companies that are fundamentally a lot better than the average of those in either index and are valued higher than the average S&P 500 company and much higher than the average FTSE 100 company. However, it is wise to bear in mind that despite the rather sloppy shorthand used by many commentators, highly rated does not equate to expensive any more than lowly rated equates to cheap.

The bar chart below may help to illustrate this point. It shows the 'Justified P/Es' of a number of stocks of the kind we invest in. What it shows is the Price/Earnings ratio (P/E) you could have paid for these stocks in 1973 and achieved a 7% compound annual growth rate (CAGR) over the next 46 years (to 2019), versus the 6.2% CAGR the MSCI World Index (USD) returned over the same period. In other words, you could have paid these prices for the stocks and beaten the index — something the perfect markets theorists would maintain you can't do.

Justified P/E's



Source: Ash Park Capital and Refinitiv Datastream, excludes dividends, in USD.

You could have paid a P/E of 281x for L'Oréal, 128x for Colgate-Palmolive, 100x for PepsiCo, 44x for Procter & Gamble and a mere 31x for Unilever.

I am not suggesting we will pay those multiples but it puts the sloppy shorthand of high P/Es equating to expensive stocks into perspective.

Turning to the fourth leg of our strategy, which we succinctly describe as 'Do nothing', minimising portfolio turnover remains one of our objectives and this was again achieved with a portfolio turnover of -5.4% during the period. It is perhaps more helpful to know that we spent a total of just 0.008% (just under one basis point) of the Fund's average value over the year on voluntary dealing (which excludes dealing costs associated with subscriptions and redemptions as these are involuntary). We have held fifteen of our portfolio companies since inception in 2017.

Why is this important? It helps to minimise costs and minimising the costs of investment is a vital contribution to achieving a satisfactory outcome as an investor. Too often investors, commentators and advisers focus on, or in some cases obsess about, the Annual Management Charge ('AMC') or the Ongoing Charges Figure ('OCF'), which includes some costs over and above the AMC, which are charged to the Fund. The OCF for 2021 for the I Class Accumulation shares was 0.96%. The trouble is that the OCF does not include an important element of costs — the costs of dealing. When a fund manager deals by buying or selling, the fund typically incurs the cost of commission paid to a broker, the bid-offer spread on the stocks dealt in and, in some cases, transaction taxes such as stamp duty in the UK. This can add significantly to the costs of a fund, yet it is not included in the OCF.

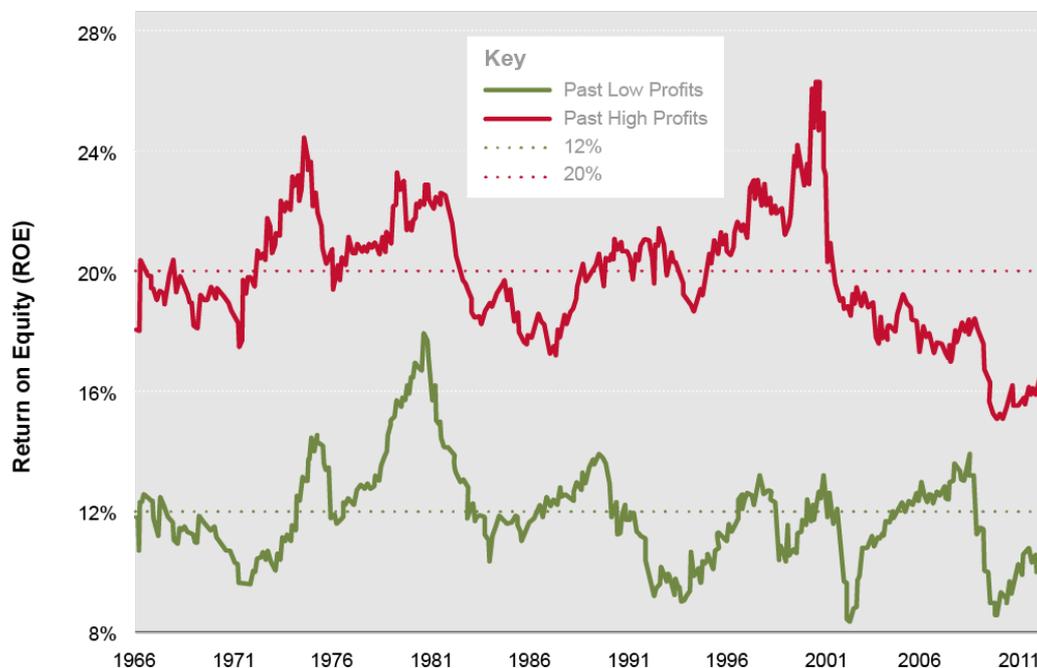
We provide our own version of this total cost including dealing costs, which we have termed the Total Cost of Investment ('TCI'). For the I Class Accumulation shares in 2021 this amounted to a TCI of 0.99%, including all costs of dealing for flows into and out of the Fund, not just our voluntary dealing. We are pleased that our TCI is just 0.03% (3 basis points) above our OCF when transaction costs are taken into account. However, we would again caution against becoming obsessed with charges to such an extent that you lose focus on the performance of funds. Some commentators state that an investor's primary focus should be on fees. To quote Charlie Munger (albeit in another context) this is 'Twaddle'. It is worth pointing out that the performance of our Fund tabled at the beginning of this letter is after charging all fees which should surely be the main focus.

Turning to the themes which dominated 2021, you may have heard a lot talked about the so-called ‘rotation’ from quality stocks of the sort we seek to own to so-called value stocks, which in many cases is simply taken as equating to lowly rated companies. Somewhat related to this there was periodic excitement over so-called reopening stocks which could be expected to benefit as and when we emerge from the pandemic — airlines and the hospitality industry, for example.

There are multiple problems with an approach which involves pursuing an investment in these stocks. Timing is obviously an issue. Another is that their share prices may already over anticipate the benefits of the so-called reopening. As Jim Chanos, the renowned short seller, observed ‘The worst thing that can happen to reopening stocks is that we reopen.’ It is often better to travel hopefully than to arrive.

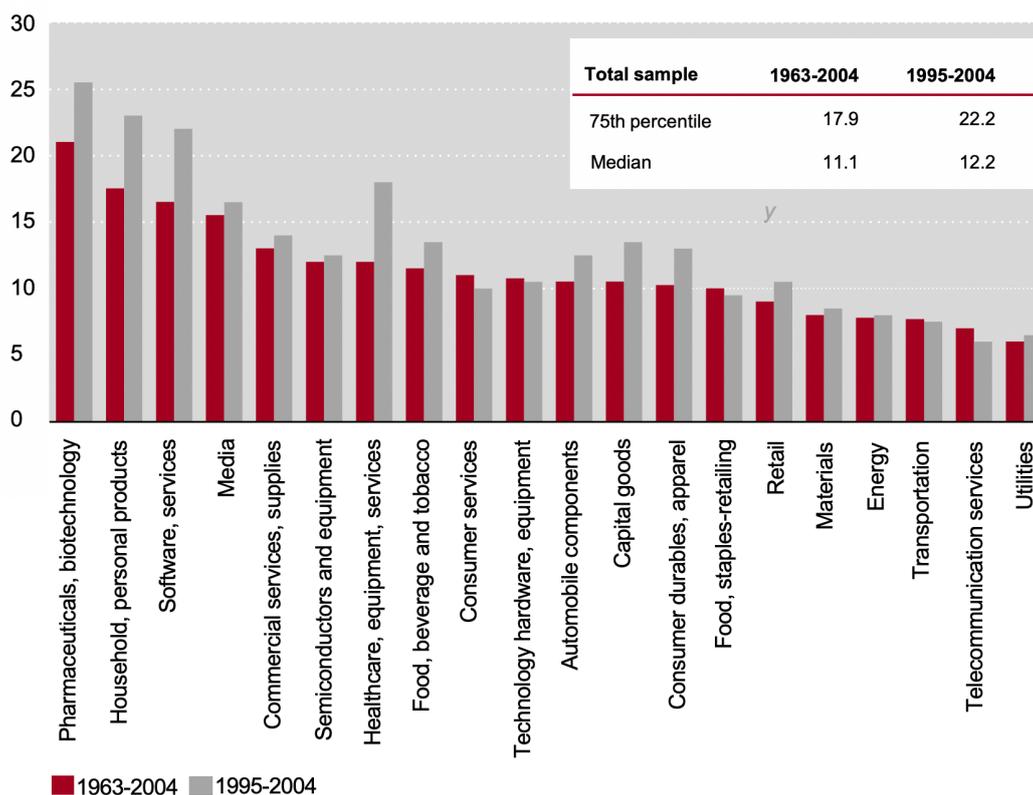
In our view, the biggest problem with any investment in low quality businesses is that on the whole the return characteristics of businesses persist. Good sectors and businesses remain good and poor return businesses also have persistently poor returns as the charts below show:

Persistence in Profitability



Source: GMO. The 1000 largest companies in the U.S. were sorted for each point in the graph into quartiles based on return on equity (ROE). Past Low Profits consists of those companies in the quartile with the lowest ROE. Past High Profits consists of those companies in the quartile with the greatest ROE.

Median and annual ROIC, excluding goodwill %



Source: McKinsey

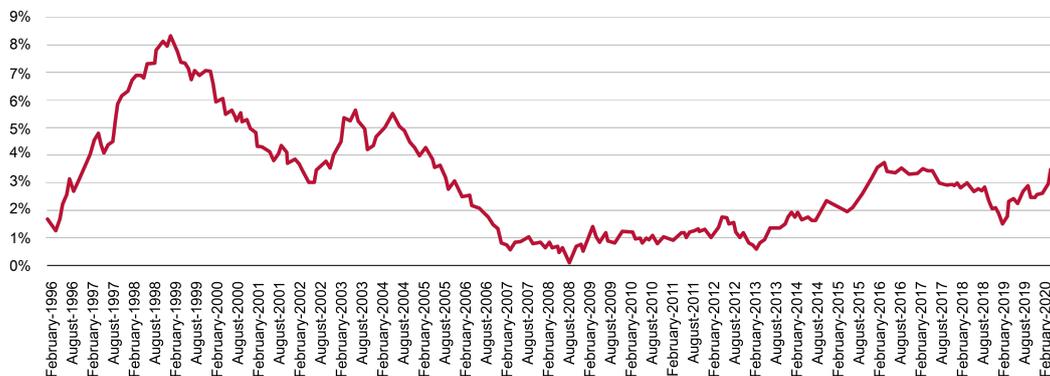
These return characteristics persist because good businesses find ways to fend off the competition — what Warren Buffett calls ‘The Moat’ — strong brands; control of distribution; high spend on product development, innovation, marketing and promotion; patents and installed bases of equipment and/or software which are troublesome to change for example.

Poor returns also persist because companies which have many competitors, no control over pricing and/or input costs, and an ability for consumers to prolong the life of the product in a downturn (like cars) cannot suddenly throw off these poor characteristics just because they are lowly rated and/or benefit from an economic recovery.

Contrary to the mantra that every fund has to recite, past returns of companies are a good guide to future returns.

Even if you manage to identify a truly cheap value or reopening stock and time the rotation into that stock correctly so as to make a profit, this will not transform it into a good long term investment. You need to sell it at a good moment — presumably when some of your fellow punters investors will also be doing so because its cheapness will not transform it into a good business and in the long run it is the quality of the business that you invest in which determines your returns.

The chart below shows the excess returns — the amount by which it beats the index — of the MSCI World Quality Index (which I am taking as a surrogate for our strategy). Over the last 25 years there has never been a rolling 120 month (ten year) period when quality has not performed as well as or better than the MSCI World Index.



Source: MSCI

I know 10 years is a long time and well beyond the time horizon of most investors, but we are long term investors and aim to capture this inevitable outperformance by good companies. If this investment time horizon is too long for you then you may be invested in the wrong fund. Moreover, if anything this chart flatters the outcome of investing in low quality, cyclical, value or recovery stocks as the index with which the quality stocks are being compared includes those quality stocks. If they were taken out of the index, the relative outperformance would be even more pronounced.

You may have heard a lot about inflation over the past year and I suspect you will continue to hear more about it in 2022.

In some respects, we needn't discuss whether or not we have inflation — German wholesale prices were up 16.6% year on year in November but were easily trumped by Spain whose producer price index (PPI) rose 33.1% in the same period. However, that eye-catching statistic is far from the whole story.

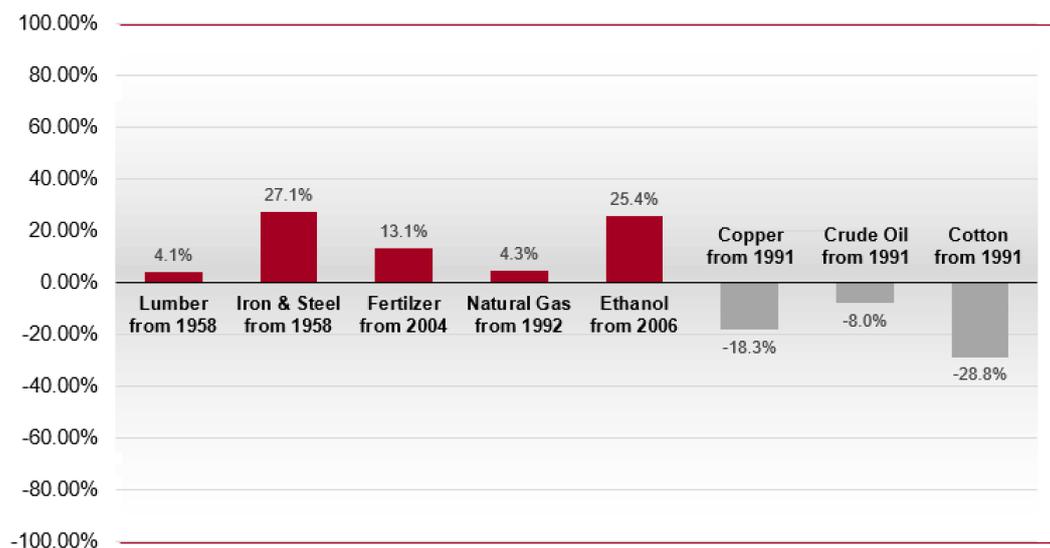
It is not difficult to see potential causes of inflation. The expansion of central bank balance sheets with Quantitative Easing after the Credit Crisis has been followed by huge monetary and fiscal stimuli put in place to counter the economic effects of the pandemic. One might reason that given the growth in the money supply has vastly outstripped the increases in production of goods and services the price of those goods and services was sure to be bid up and ipso facto inflation must follow.

However, this omits another important element of the equation — the velocity of circulation of money. Are people more inclined to save the additional money or to spend it? The savings ratio leapt after the Credit Crisis and again during the pandemic partly no doubt due to caution but also because there were fewer opportunities to spend, for example on travel and vacations. However, it is now on its way back to pre-crisis levels so maybe we have all the ingredients for inflation to take hold.

You might well be confused at this point (I know I am) particularly considering that the ‘authorities’ spent most of the decade post the Credit Crisis trying to generate inflation in order to negate the deflationary effects of the Credit Crisis and its causes. The trouble is that with inflation, as with so much else, you need to be careful what you wish for. It is a bit like trying to light a bonfire or a traditional BBQ on a damp day. If you put an accelerant like gasoline on it you can go from no fire to a loud ‘Whoosh!’ and find that you have also set fire to the garden fence. When inflation takes hold, it too may exceed your expectations.

In terms of how to react, if at all, there are also other factors to consider. Inflation in the cost of commodities does not necessarily equate to retail price inflation or asset inflation. The chart below attempts to correlate the price increases or decreases in a number of commodities with the Consumer Price Index over time.

Correlation of Long Term Commodity Prices With Inflation



Source: Federal Reserve Economic Research. 100% = perfect positive correlation, 0% = no correlation, -100% = perfect negative correlation.

As you can see, there is no correlation. One of the reasons for this is that consumers do not buy commodities. They are bought by companies which make them into the goods which consumers buy. Interestingly, the eye-popping Spanish PPI rise of 33.1% in the year

to November included an 88% increase in energy prices, 48% for basic metals and 16% for paper products but only 8.3% for food. Consumers don't buy basic metals.

So the initial impact of input cost inflation is not on consumer prices but on company profits. All companies are not equal in this regard. The higher a company's gross margin — the difference between its sales revenues and cost of goods sold — the better its profitability is protected from inflation.

The table below shows the impact of input cost inflation on two companies in the consumer sector — L'Oréal which we own and Campbell's Soup, which we do not own. L'Oréal has gross margins of 73% and Campbell's has 35%. A 5% rise in input cost inflation would cut L'Oréal's profits by 7% if it took no other action, whereas Campbell's profits would fall by 22%.

Impact of 5% Inflation

L'Oreal	Before	After	Campbell's	Before	After
% of revenues			% of revenues		
Revenue	100%	100%	Revenue	100%	100%
COGs	27%	28%	COGs	65%	68%
Gross profit	73%	72%	Gross profit	35%	32%
SG&A	55%	55%	SG&A	20%	20%
Operating profit	18%	17%	Operating profit	15%	12%
Decline in profit		-7%	Decline in profit		-22%

Source: Fundsmith Research

You will recall from the look-through table earlier that our portfolio companies have gross margins of over 60%, versus about 40% for the average company in the index. So, from a fundamental respect our companies are likely to be better able to weather inflation.

However, inflation also affects valuations. Rises in inflation and interest rates also do not affect the valuation of all companies equally. In the bond market, the longer the maturity of a bond, the more sensitive its valuation is to rate changes. A short-dated bond soon matures and the proceeds can be reinvested at whatever the new rate is. The same is not true of a 10 or 30 year bond.

The equivalent to the duration of a bond in terms of equities is the valuation multiple whether it is expressed in terms of earnings or, as we would prefer, cash flows. The higher rated a company's shares are, the more it will be affected by changes in inflation or interest rates. This is one reason why the shares of the new wave of

unprofitable tech companies have performed so poorly latterly. As they are loss-making more than 100% of their expected value is in the future (there are probably other reasons like the growing realisation that you are often being invited to invest in a business plan rather than a business).

So in brief, if inflation is seen to have taken hold rather more than some people, including the Federal Reserve Bank expects, then we are probably in for an uncomfortably bumpy ride in terms of valuations but we can be relatively sanguine in terms of the effect on the fundamental performance of our portfolio businesses which is our primary focus.

The good news is that we do not invest on the basis of our ability to forecast inflation or any other macroeconomic factor. We invest in companies not countries, indices or macroeconomic forecasts.

I would like to leave you with this thought: our Fund has prospered during the pandemic. The companies it invests in have endured much more — the Great Depression, World War II, the Great Inflation of 1965–82, the Dotcom meltdown and the Credit Crisis. They will probably survive whatever comes next and so will we if we stick to our principles and we have every intention of doing so.

Finally, may I wish you a happy New Year and thank you for your continued support for our Fund.

Yours sincerely,



Terry Smith
CEO
Fundsmith LLP

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Sources: Fundsmith LLP & Bloomberg unless otherwise stated.

Portfolio turnover has been calculated in accordance with the methodology laid down by the FCA. This compares the total share purchases and sales less total creations and liquidations with the average net asset value of the Fund.

PE ratios and Free Cash Flow Yields are based on trailing twelve month data and as at 31st December 2021 unless otherwise stated.

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